7KH 'HDQ RI WKH)DFXOW\ RI (GXFDWLRQ DQG +HDOWK ZLOO SOD\ D NH\ UROH LQ H[HFXWLQJ /DXUHQWLDQ 8QLYHUVLW\¶V

RSHUDWLRQDO WUDQVIRUPDWLRQ SODQ DQG WKH GHYHORSPHQW DQG LPSOHPHQWDWLRQ RI LWV QH[W 6WUDWHJLF 3ODQ ZKLFK ZLOO

VXSSRUW DQG JXLGH IXWXUH JURZWK RI WKH)DFXOW\ DQG LQVWLWXWLRQ 7KH 'HDQ SURYLGHV OHDGHUVKLS LQ DGYDQFLQJ

DFDGHPLF DQG UHVHDUFK H[FHOOHQFH ZLWKLQ WKH)DFXOW\ DQG VXSSRUWLQJ WKH 8QLYHUVLW\¶V 5HVHDUFK DQG $FDGHPLF

SODQV 5HSRUWLQJ WR WKH 3URYRVW DQG 9LFH 3UHVLGHQW $FDGHPLF WKH 'HDQ ZLOO IRVWHU VWURQJ UHODWLRQVKLSV ZLWK

IDFXOW\ PHPEHUV DQG 'LUHFWRUV DQG ZLOO ZRUN FROODERUDWLYHO\ ZLWK VWDNHKROGHU JURXSV LQFOXGLQJ JRYHUQDQFH

ERGLHV DFFUHGLWDWLRQ ERGLHV IHOORZ 'HDQV VHQLRU DGPLQLVWUDWLRQ VWXGHQW DVVRFLDWLRQV XQLRQV DQG H[WHUQDO

SDUWQHUV ,Q FROODERUDWLRQ ZLWK WKH $GYDQFHPHQW 2IILFH WKH 'HDQ ZLOO DFWLYHO\ HQJDJH ZLWK DOXPQL DQG IULHQGV

RI WKH 8QLYHUVLW\ WR KHOS UDLVH IXQGV WR VXSSRUW SULRULW\ LQLWLDWLYHV IRU WKH)DFXOW\ DQG 8QLYHUVLW\

7KH LGHDO FDQGLGDWH ZLOO EH D IRUZDUG ORRNLQJ G\QDPLF OHDGHU ZLWK D VWURQJ UHVHDUFK SURILOH D FRPPLWPHQW /DXUHQWLDSODQV

/DXUHQWLDQ LV FRPPLWWHG WR FXOWLYDWLQJ D GLYHUVH LQFOXVLYH DQG YLEUDQW DFDGHPLF DQG ZRUN HQYLURQPHQW

IRFXVLQJ RQ DFDGHPLF H[FHOOHQFH UHVHDUFK DQG GLVFRYHU\ VWXGHQW VXFFHVV DQG ILQDQFLDO VXVWDLQDELOLW\ :H VHHN D OHDGHU ZKR VKDUHV WKHVH YDOXHV FDQ IRVWHU D VHQVH RI FRPPXQLW\ WUXVW DQG SRVLWLYLW\ DPRQJ RXU VWXGHQWV
VWDII DQG% IDFXOW\/DXUHQWLDQ¶V IXWXUH SUHVHQWV H[FLWLQJ RSSRUWXQLWLHV IRU JURZWK DQG LQQRYDWLRQ LQ

IRU

/H GR\HQ RX OD GR\HQQH GH OD)DFXOWp G¶pGXFDWLRQ HW GH VDQWp MRXHUD XQ U{OH FOp GDQV OD PLVH HQ °XYUH GX SODQ

GH WUDQVIRUPDWLRQ RSpUDWLRQQHOOH GH O¶8QLYHUVLWp /DXUHQWLHQQH DLQVL TXH GDQV O¶pODERUDWLRQ HW OD PLVH HQ °XYUH

GH VRQ SURFKDLQ SODQ VWUDWpJLTXH TXL RULHQWHUD HW DSSXLHUD OD FURLVVDQFH IXWXUH GH OD)DFXOWp HW GH

O¶pWDEOLVVHPHQW ,O RX HOOH IHUD SUHXYH GH OHDGHUVKLS HQ SULYLOpJLDQW O¶H[FHOOHQFH GHV pWXGHV HW GH OD UHFKHUFKH

GDQV OD)DFXOWp HW VRXWHQDQW OH SODQ G¶HQVHLJQHPHQW HW OH SODQ VWUDWpJLTXH GH UHFKHUFKH GH O¶8QLYHUVLWp ,O RX HOOH

UHOqYHUD GH OD YLFHUHFWULFH DX[pWXGHV FXOWLYHUD GHV UHODWLRQV VROLGHV DYHF OH FRUSV SURIHVVRUDO HW OHV GLUHFWHXUV

HW FROODERUHUD DYHF GHV JURXSHV G¶LQWHUYHQDQWV GRQW OHV LQVWDQFHV GH JRXYHUQDQFH OHV RUJDQLVPHV G¶DJUpPHQW

OHV DXWUHV GR\HQV OHV FDGUHV GLULJHDQWV OHV DVVRFLDWLRQV pWXGLDQWHV OHV V\QGLFDWV HW OHV SDUWHQDLUHV H[WHUQHV (Q

FROODERUDWLRQ DYHF OH %XUHDX GH O¶DYDQFHPHQW OH GR\HQ RX OD GR\HQQH MRXHUD XQ U{OH DFWLI DXSUqV GHV DQFLHQV HW

DPLV GH OD /DXUHQWLHQQH SRXU DLGHU j PRELOLVHU GHV IRQGV j O¶DSSXL G¶LQLWLDWLYHV SULRULWDLUHV GH OD)DFXOWp HW GH

O¶8QLYHUVLWp

/D SHUVRQQH LGpDOH VHUD XQH RX XQ OHDGHU G\QDPLTXH WRXUQp YHUV O¶DYHQLU DYHF XQ VROLGH SURILO GH UHFKHUFKH XQ

HQJDJHPHQW HQYHUV O¶H[FHOOHQFH GH O¶HQVHLJQHPHQW HW OD UpXVVLWH pWXGLDQWH DLQVL TX¶XQH H[SpULHQFH HQ PDWLqUH

GH JHVWLRQ GH EXGJHW HW G¶DIIHFWDWLRQ GH UHVVRXUFHV SRXU DSSX\HU OHV REMHFWLIV GH O¶8QLYHUVLWp HW GH OD)DFXOWp

(OOH GLULJHUD HW XQLILHUD OD)DFXOWp HQ IDLVDQW SUHXYH GH YLVLRQ HW GH VHQV GH O¶DGPLQLVWUDWLRQ WRXW HQ DSSX\DQW

O¶H[FHOOHQFH HQ HQVHLJQHPHQW UHFKHUFKH HW LQQRYDWLRQ (OOH DXUD pJDOHPHQW DFTXLV XQH H[SpULHQFH HQ PDWLqUH

GH SURPRWLRQ G¶XQH FXOWXUH GH UHVSHFW HW GH FROOpJLDOLWp DLQVL TXH GHV FRQQDLVVDQFHV SHXWrWUH DXVVL GH

O¶H[SpULHQFH GH WUDYDLO DXSUqV GH FRPPXQDXWpV GX QRUG GH FROOHFWLYLWpV DXWRFKWRQHV HW GH FRPPXQDXWpV

IUDQFRSKRQHV HQ PLOLHX PLQRULWDLUH /D SHUVRQQH FKRLVLH GHYUD rWUH WLWXODLUH G¶XQ GRFWRUDW GDQV XQH GLVFLSOLQH

SHUWLQHQWH DYRLU GHV DQWpFpGHQWV DYpUpV GH OHDGHUVKLS HW SRVVpGHU XQH YDVWH H[SpULHQFH GH O¶DGPLQLVWUDWLRQ

XQLYHUVLWDLUH HQ SDUWLFXOLHU GDQV OHV GRPDLQHV GH OD SODQLILFDWLRQ GHV pWXGHV GH O¶pODERUDWLRQ GH SURJUDPPHV

G¶pWXGHV GH O¶H[SpULHQFH GHV pWXGLDQWV HW GX SHUIHFWLRQQHPHQW GX FRUSV SURIHVVRUDO (Q RXWUH OH SRVWH H[LJH

G¶H[FHOOHQWHV DSWLWXGHV j OD FRPPXQLFDWLRQ HW OD FDSDFLWp GH FRPPXQLTXHU FRXUDPPHQW HQ DQJODLV FRPPH HQ

IUDQoDLV /D FRQQDLVVDQFH GH OD ODQJXH DQLVKLQDDEH RX OD UHFRQQDLVVDQFH GH O¶LPSRUWDQFH G¶LQWpJUHU FHWWH ODQJXH

VHUD FRQVLGpUpH FRPPH XQ DWRXW

/D)DFXOWp G¶pGXFDWLRQ HW GH VDQWp KpEHUJH OHV pFROHV VXLYDQWHV TXL IDYRULVHQW XQ DFFHQW LQWHUGLVFLSOLQDLUH HW

LQWHUSURIHVVLRQQHO eFROH G¶pGXFDWLRQ eFROH GHV UHODWLRQV DXWRFKWRQHV eFROH GH NLQpVLRORJLH HW GHV VFLHQFHV GH

OD VDQWp eFROH GHV VFLHQFHV LQILUPLqUHV eFROH G¶RUWKRSKRQLH HW eFROH GH VHUYLFH VRFLDO /D)DFXOWp HVW O¶XQH GHV

SOXV JUDQGHV j OD /DXUHQWLHQQH DYHF  SURJUDPPHV GH SUHPLHU F\FOH HW GHV F\FOHV VXSpULHXUV  PHPEUHV GX

FRUSV SURIHVVRUDO \ FRPSULV OHV SRVWHV SHUPDQHQWV PHQDQW j OD SHUPDQHQFH HW j GXUpH OLPLWpH   PHPEUHV GX

SHUVRQQHO HW TXHOTXH  pWXGLDQWV j WRXV OHV F\FOHV /D)DFXOWp HVW DIILOLpH j SOXVLHXUV FHQWUHV GH UHFKHUFKH

GRQW HQWUH DXWUHV OH &HQWUH GH UHFKHUFKH VXU OD VDQWp HW OD VpFXULWp DX WUDYDLO &5667  OH &HQWUH GH UHFKHUFKH

VXU OD VDQWp GDQV OHV PLOLHX[UXUDX[HW GX 1RUG &5H651  OH &HQWUH GH UHFKHUFKH (&+2 (YDOXDWLQJ

&KLOGUHQ¶V +HDOWK 2XWFRPHV HW O¶,QVWLWXW GH UHFKHUFKH DXWRFKWRQH 0DDPZL]LQJ

6LWXpH VXU OH WHUULWRLUH $WLNHPHNVKHQJ $QLVKQDZEHN j 6XGEXU\ HQ 2QWDULR O¶8QLYHUVLWp /DXUHQWLHQQH VHUW

TXHOTXH ௗ pWXGLDQWV HW HVW O¶XQH GHV GHX[XQLYHUVLWpV

V O¶

pWXGLDQWV LQWH◐ِѠԠӰҀ

GHVHW

�V�H�U�Y�L�ñ�†2•6yhuBW•%Ðð

GHV

ഀ

UDQGRQQpH /D /DXUHQWLHQQH VH WURXYH GDQV OH FHQWUH JpRJUDSKLTXH GX *UDQG 6XGEXU\ OD YLOOH OD SOXV SHXSOpH

GX QRUG GH O¶2QWDULR ௗ KDELWDQWV  HW HQWUHWLHQW GHV OLHQV pWURLWV HW SURGXFWLIV DYHF 6FLHQFH 1RUG

612/$% /DERUDWRLUH GH O¶2EVHUYDWRLUH GH QHXWULQRV GH 6XGEXU\  +RUL]RQ 6DQWp1RUG O¶8QLYHUVLWp GH

O¶eFROH GH PpGHFLQH GX 1RUG GH O¶2QWDULR HW GLYHUV pWDEOLVVHPHQWV SRVWVHFRQGDLUHV

/D /DXUHQWLHQQH V¶HQJDJH j FXOWLYHU XQ PLOLHX G¶pWXGHV HW GH WUDYDLO KpWpURJqQH HQJOREDQW HW G\QDPLTXH D[p

VXU O¶H[FHOOHQFH SpGDJRJLTXH OD UHFKHUFKH HW OD GpFRXYHUWH OD UpXVVLWH GHV pWXGLDQWV HW OD YLDELOLWp ILQDQFLqUH

1RXV VRPPHV j OD UHFKHUFKH G¶XQH RX G¶XQ OHDGHU TXL SDUWDJH FHV YDOHXUV HW HVW FDSDEOH GH IDYRULVHU XQ

VHQWLPHQW GH FRPPXQDXWp GH FRQILDQFH HW GH SRVLWLYLWp SDUPL OHV PHPEUHV GH QRWUH SRSXODWLRQ pWXGLDQWH GH

QRWUH SHUVRQQHO HW GH QRWUH FRUSV SURIHVVRUDO /¶DYHQLU GH OD /DXUHQWLHQQH SUpVHQWH GHV SRVVLELOLWpV

HQWKRXVLDVPDQWHV GH FURLVVDQFH HW G¶LQQRYDWLRQ GDQV OH QRUG GH O¶2QWDULR HW DLOOHXUV

Dossier de demande

8Q GRVVLHU FRPSOHW GH GHPDQGH FRPSUHQG WRXW FH TXL VXLW ● XQH OHWWUH GH SUpVHQWDWLRQ TXL FRPSUHQG O¶XQ GHV GHX[pQRQFpV FLGHVVRXV WRXFKDQW OD FLWR\HQQHWp RX OH

VWDWXW GH UpVLGHQW ● XQ FXUULFXOXP YLWDH j MRXU ● OHV FRRUGRQQpHV GH WURLV UpSRQGDQWV GX GRPDLQH XQLYHUVLWDLUH 9HXLOOH] HQYR\HU OH GRVVLHU GH GHPDQGH DYHF WRXV OHV GRFXPHQWV SUpFLVpV GDQV XQ VHXO ILFKLHU 3'F DX 9LFHUHFWRUDW DX[pWXGHV j SYSD#ODXUHQWLHQQHFD DYHF O¶REMHW ©ௗ'HPDQGH GH SRVWH GH GR\HQGR\HQQH GH OD

FDFXOWé G’éGXFDWLRQ HW GH VDQWé ª /D GDWH OLPLWH SRXU OD UpFHSWLRQ GHV GRVVLHUV HVW OH  VHSWHPEUH  RX

MXVTX¶j FH TXH OH SRVWH VRLW SRXUYX 'H SUpIpUHQFH OD GDWH G¶HQWUpH HQ IRQFWLRQ VHUD OH H

U

MDQYLHU  /’8QLYHUVLWé /DXUHQWLHQQH HVW XQH FRPPXQDXWé HQJOREDQWH HW DFFXHLOODQWH HW HQFRXUDJH OHV FDQGLGDWXUHV GH

PHPEUHV GH FRPPXQDXWéV TXL UHFKHUFKHQW O’éTXLWé \ FRPSULV OHV IHPPHV HW OHV SHUVRQQHV UDFLDOLVéHV

DXWRFKWRQHV KDQGLFDSéHV HW GH WRXWHV RULHQWDWLRQV VH[XHOOHV HW LGHQWLWéV HW H[SUHVVLRQV VH[XHOOHV /D SROLWLTXH

GH ELOLQJXLVPH F O.��GH O’8QLYHUVLWé /DXUHQWLHQQH VHFWLRQ 73E FRQWLHQW V

� G�H

ॗ̖ ఀ ႄ

UDFL